



FUSE ADVISORS

FUSE ADVISORS

WHO ARE WE?

Fuse Advisors are passionate experts able to provide an integrated approach to **project management** and **advisory**



Project
Manager



Owner
Representatives



Technical
Advisors



Project
Controls
Specialists



Engineering
Managers



Market
Researchers





FUSE ADVISORS

VALUES

We are a values-driven business with an approach founded in **Honesty**, **Quality**, **Accountability**, and **Excellence**.

Our principles are core to our business, and we align our services with client interests to deliver value on each engagement



Honesty

We believe that trust builds a stronger partnership

Accountability

We approach every project with an owner's mindset

Quality

We take pride in delivering the highest quality work



SERVICE OFFERINGS

Fuse Advisors can support projects at all stages of the project lifecycle



Scoping &
Due-Diligence



Pre-Feasibility
& Feasibility



Permitting



Construction



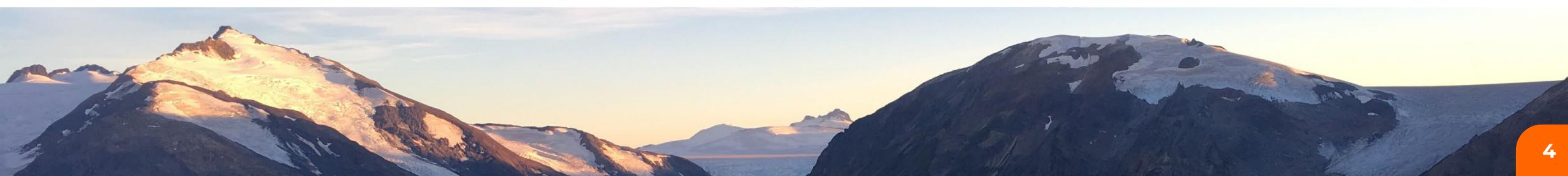
Reclamation

Project Management

- Scoping study management
- NI 43-101 study management (PEA to FS)
- Engineering management
- Permitting program management
- Environmental Baseline program management
- Construction project management
- Process and systems development for integrated projects

Advisory

- Technical due-diligence
- Project risk assessments
- Multi-criteria decision making
- Commodity and industry analyses
- Third-party reviews and audits
- Integrated permitting and project development strategy
- Contract strategy and claim management





FUSE ADVISORS

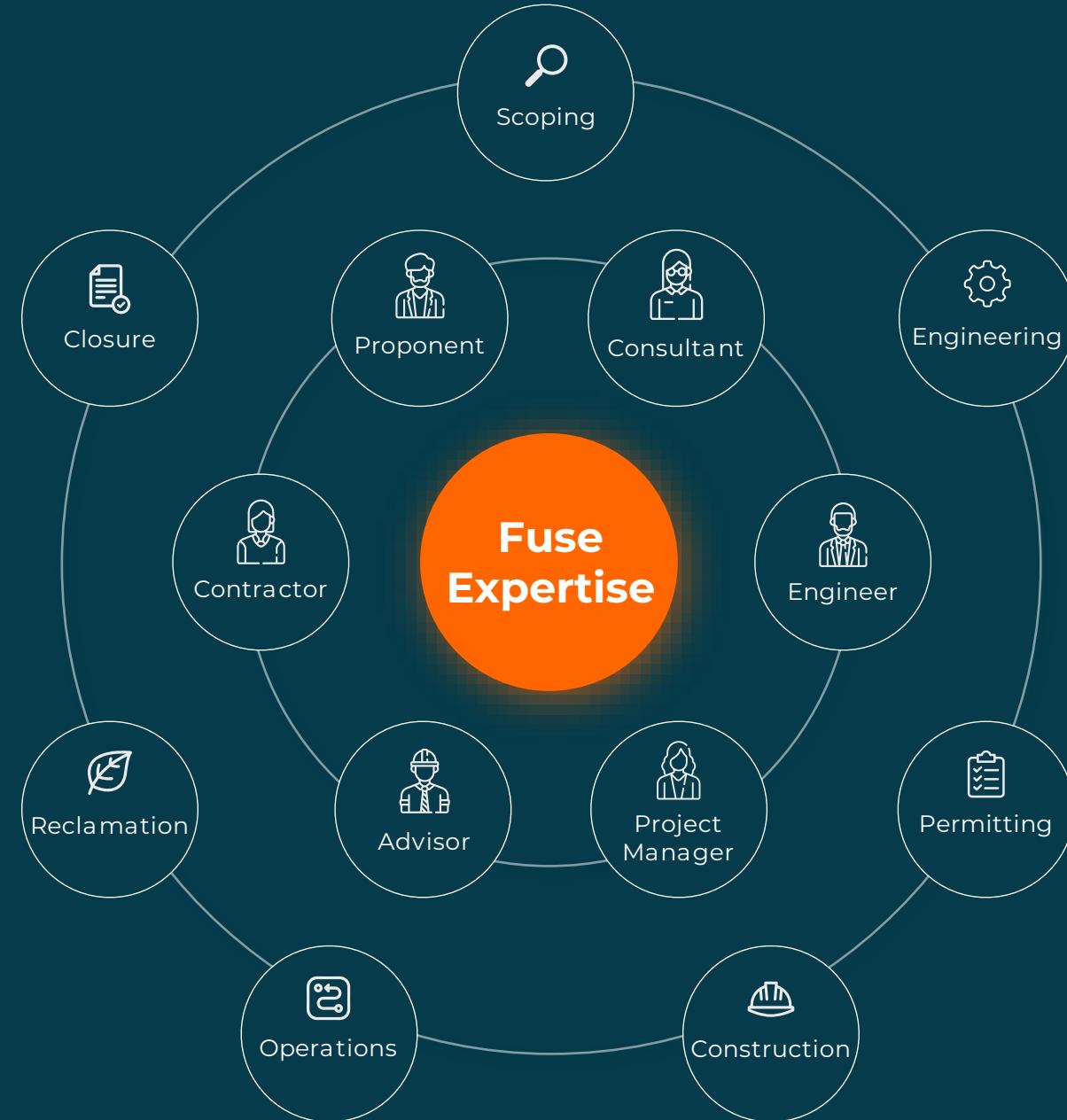
OUR STRENGTHS

Fuse takes a curated **client-first approach** to delivering high-quality services, tailored to the distinctive needs of our clients.

Our experience allows for the effective management of complex projects through the removal of the functional silos between engineering, permitting, construction, and operations.

Optimized outcomes are achieved by early identification of project risks and the strategic implementation of timely mitigations.

With our highly diversified experience in project management and advisory, we provide **integrated Owner's team support** without bias or competing interests.





OUR TEAM



Partner



Partner



Partner

Ryan Weymark

President

Mr. Weymark is an energetic Professional Engineer (P. Eng.) with experience in mining, heavy civil and infrastructure projects.

Ryan has experience working on projects as a consultant, contractor and owner's representative at various stages, including technical due-diligence, economic studies (pre-feasibility to feasibility), permitting (provincial and federal) and construction.

Ross Weymark

VP of Project Delivery

Mr. Weymark is a driven Professional Engineer (P. Eng.) with experience in mining, oil & gas, heavy civil, and infrastructure projects.

Mr. Weymark is experienced in all aspects of the project lifecycle, including: estimating, scheduling, contract negotiation, contract management, construction management, change management, cost control and claim management.

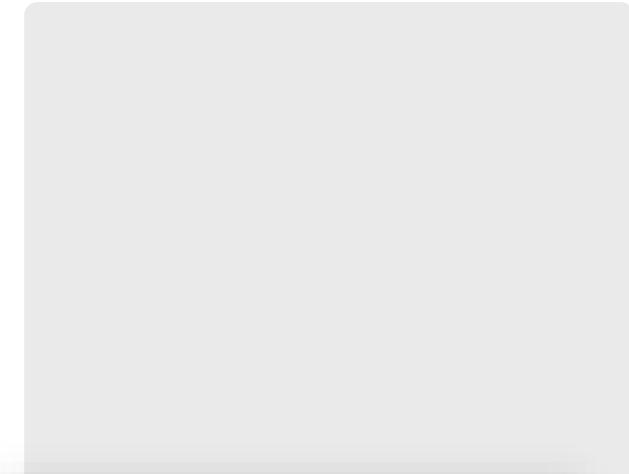
Davis Kelly

VP of Operations

Mr. Kelly is a detail-oriented Project Management Professional (PMP) and energetic Professional Engineer (P. Eng.) with experience in mining, civil and industrial construction projects.

Davis has project management experience on large, complex civil and industrial projects with a high focus on safety, quality and environmental stewardship

OUR TEAM

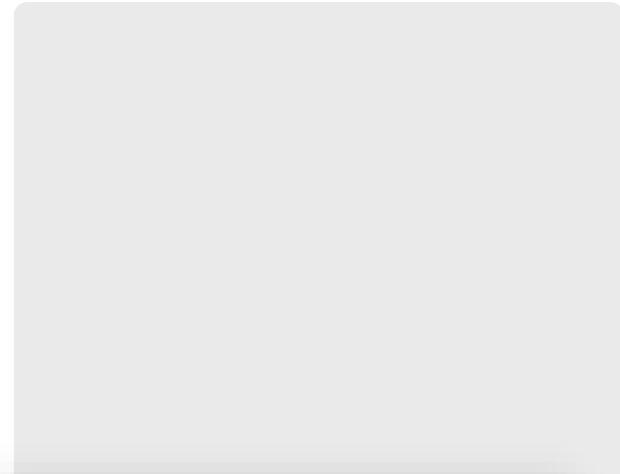


Catherine Paul

Senior Technical Consultant

Ms. Paul is a dedicated Project Manager and mining professional with over 14 years of expertise orchestrating technical and environmental projects.

She has worked on projects ranging from complex, large-scale drilling programs, technical and reclamation projects, through strategic planning and design, to operational logistics and final implementation.



Ajit Uppal

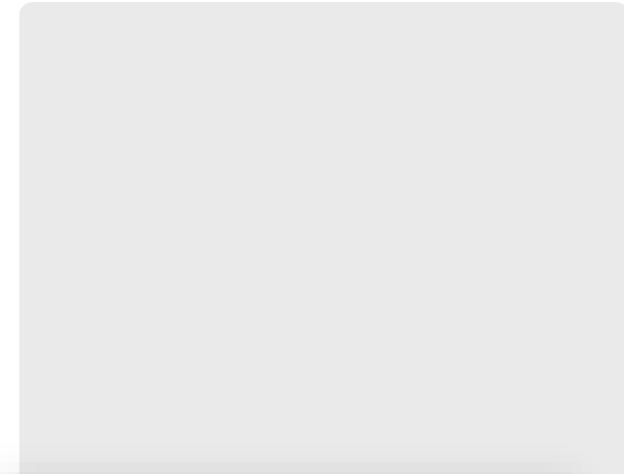
Senior Technical Consultant

Mr. Uppal is a passionate Professional Engineer (P. Eng.) with extensive experience in a variety of project management and project control roles.

He directly coordinates and oversees all the project control requirements for Projects, which includes cost, schedule, risk, change, and performance management functions.



OUR TEAM

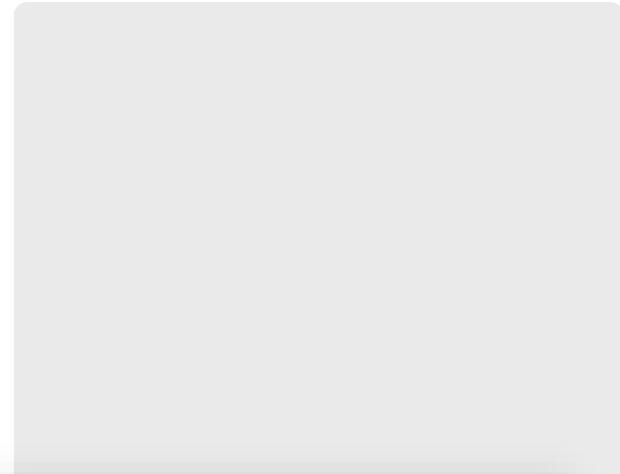


Ben Collins

Senior Technical Consultant

Mr. Collins is a results-driven engineer and sustainability leader with experience working alongside mining companies, Indigenous communities, and clean-tech start-ups.

He is well-versed in analyzing, managing, and communicating complex sustainability and commercial risks during all stages of the mine life cycle.



Luke Burrows

Project Consultant

Mr. Burrows is a challenge driven Engineer-in-Training (E.I.T.) with experience in mining, geotechnical, heavy civil, and wastewater projects.

He has developed his engineering experience in both technical and managerial roles with a focus on geotechnical assessment, design, and construction. His project lifecycle involvement spans identification.



OUR TEAM

Alex Greig *Project Manager*

Mr. Greig is an experienced project manager and electrical engineer with 10-years of experience in mining, ports and marine transportation.

He has managed projects in all stages, from feasibility through construction with a strong ability to drive accountability with internal and external teams. He is an excellent communicator and is well experienced in managing engineering consultants and contractors concurrently on advanced engineering and execution stage projects.

Stephen Gregor *Project Manager*

Mr. Gregor is a seasoned project manager with over 19 years of experience primarily in mining and other heavy industrial projects.

Stephen has experience working on projects as a consultant and contractor at various stages, including technical due-diligence, economic studies (pre-feasibility to feasibility), permitting (provincial and federal) and construction.





OUR CLIENTS

Through **Fuse Advisors**



Through **Weymark Consulting**



The background of the slide features a scenic aerial photograph of a rugged mountain range. In the foreground, a dense forest covers the slopes. Several small, dark bodies of water, possibly lakes or reservoirs, are scattered throughout the valley. A helicopter is visible in the upper left corner, appearing to be in flight over the terrain.

Appendix



OUR APPROACH

TEAM INTEGRATION



Starting with **People**

- Clearly understand project drivers and objectives
- Engage across all levels of project team and/or organization
- Integrate value system and organizational objectives

01



Deliver on **Commitments**

- Measure and report on progress
- Communicate and share information
- Celebrate successes

04



Disciplined **Planning**

- Look back before stepping forward
- Identify risks and plan for mitigations
- Understand and map critical path
- Define process & accountability

02



Continuous **Improvement**

- Document process & develop lessons learned
- Challenge each other to grow & improve

05



Engaging **Team**

- Challenge the status quo
- Empower team members & operational staff

03





SERVICES FOR INDIGENOUS COMMUNITIES

WHAT WE DO

- Technical advisory and support for mining projects.
- Lead technical reviews and risk assessments during Federal and Provincial Environmental Assessments and project permitting.
- Investigate and analyze long-term and short-term risks to local communities and the environment.
- Advocate for Indigenous communities' wants, needs, and values during both project development negotiations and with technical working groups.
- Develop innovative approaches to incorporate and protect Indigenous culture and traditional knowledge.



Respect

- We acknowledge all articles in the United Nations Declaration on the Rights of Indigenous Peoples and the findings of the Truth and Reconciliation Commission. We aim to protect the rights of Indigenous communities in all aspects of our business.
- We strive to learn and respect the history of each community we work with.



Collaborative

- Our partnerships with Indigenous communities are opportunities for mutual learning and sharing. We prioritize this.



Flexible

- We strive to be flexible to the needs and challenges of Indigenous communities. We do not rush projects, and we are adaptable to the required timelines of our communities.



Accountable

- We establish clear and open lines of communication and commit to fulfilling our roles and responsibilities.





MULTI-CRITERIA DECISION MAKING

WHAT WE DO



Fuse Advisors takes a tailored and structured approach to solving multi-dimensional mining problems.



Fuse has extensive experience in assessing project alternatives, leveraging the teams deep technical experience and understanding of indigenous communities

Taking best-practices from

Multi-Criteria
Decision Making
(MCDM)

Multiple Accounts
Analysis
(MAA)

Best Available
Technology Economically
Achievable **(BATEA)**

Own in-house
methods /
expertise.

Fuse helps clients make multi-criteria strategic decisions for



Corporate & project strategy



Risk management



Mine method selection



Tailings & mine waste alternatives



Infrastructure alternatives



Project permitting



Mine closure planning



Impact & benefit agreements





MULTI-CRITERIA DECISION MAKING

Project Understanding

Context

- Understand the projects physical setting, technical and financial constraints
- Understand project decisions that have already been made
- Understand Owner's values and objectives

01

Criteria, Values, Alternatives

Investigate

- Investigate the key criteria and project drivers for the decisions.
- Develop decision alternatives that balance key criteria.

02

MCDM

Analyze

- Utilize Fuse's MCDM techniques to create relative weights of criteria.
- Analyze how each alternative scores with the key criteria.
- Incorporate full life cycle economic assessments

03

Ranking of Alternatives

Make Decision

- Score and compare the decisions alternatives.
- Discuss and analyze the results.
- Iterate on previous steps if needed.
- Select best alternative in the developed decision space.

04



STUDY MANAGEMENT

WHAT WE DO

Management

- Internal teams
- Engineering consultants
- Project controls (scope, schedule, budget)
- Strategic planning
- Study integration

Study Management

- PEA to FS
(NI 43 101 compliant)
- Trade-off and concept studies

WHERE WE DO IT



Experienced in a broad range of commodities

29

Cu



82

Pb



30

Zn



28

Ni



47

Ag



79

Au



92

U





STUDY MANAGEMENT

HOW WE APPROACH IT

Fuse focuses on ensuring client values and objectives are well understood to govern the management of projects.



Tools & Systems

Adopt client's tools & systems, or develop/implement internal tools & systems for managing schedule, budget, cost and risk that are fit for purpose



Utilization

Utilizes various tools to ensure that permitting and project development work streams and integrated



Drive

Driving accountability across all project contributors



Diversity

Leverages the teams diverse experience to effectively manage complex projects through the removal of the functional silos between engineering, permitting, construction, and operations.



Integration

Ability to integrate provincial/federal permitting, baseline studies, environmental assessments, and the advancement of early works scopes alongside study development and management.



STUDY MANAGEMENT

WHO WE WORK FOR



Early-stage
Exploration Companies



Development
Stage Companies



Operators

WHAT WE'VE DONE



Study Manager – **Rook I Project**



Assistant Study Manager – **Glencore Kidd Mine 5 FS**



Study Manager – **Lawyer's Project PEA**



Study Manager & Engineering Manager –
Newcrest Red Chris PFS, Infrastructure





OWNER'S PROJECT SUPPORT ROLES

WHAT WE DO



Fill integrated roles with owners to support the development of projects

Support

- Project strategy
- Budgeting
- Process development
- Engineering studies
- Environmental baseline studies
- Permitting
- Financial modeling
- Construction projects

Provide expertise across

- Project management
- Engineering management
- Permitting management
- Project controls
- Project engineering

HOW WE APPROACH IT

Fuse does not have a back office of engineers and is agnostic to third-party consultants, allowing us to manage projects in the **best interest of clients**

We focus on ensuring client **values** and **objectives** are well understood to govern the management of projects

We takes full **ownership** and accountability of scopes

We develops **project scope, budget**, and **schedules** and manages the execution of the projects

We can manage both **internal** and **external** resources to achieve project objectives and meet client's expectations

 **We oversee detailed design, procurement and construction of brownfield & greenfield projects, including civil earthworks, tailings dams, waste & water projects, underground rehabilitation**



OWNER'S PROJECT SUPPORT ROLES

WHO WE WORK FOR



Early-stage
Exploration
Companies



Development
Stage
Companies



Operators



EPCM
Consultancies

WHAT WE'VE DONE

Director, Project Development
Lawyer's Project - Benchmark Metals

Director, Project Controls
Rook I Project - NexGen Energy

Project Manager (Permitting)
Rook I Project - NexGen Energy

Project Manager (Engineering & Environmental)
Back River Gold Project - Sabina

Project Manager (Engineering & Permitting)
Blackwater Project - Artemis Gold

Engineering Manager (Engineering)
Eskay Creek Project - Skeena Resources

Project Manager (Engineering & Permitting)
Swift Project - Teck Coal

Project Manager (Engineering)
Red Dog Sustaining Capital Projects - Teck Alaska





TECHNICAL ADVISORY

WHAT WE DO



Technical
due-diligence



Project risk
assessments



Integrated permitting &
project development strategy



Multi-criteria
decision making



Third-party
reviews & audits



Contract strategy &
claim management



Commodity &
industry analyses



Project economic
evaluations



Closure cost assessments &
estimates

Values

Fuse focuses on ensuring client values and objectives are well understood to govern the management of projects.

Diversity

Fuse leverages our team's diverse experience to provide unique advisory support across engineering, permitting, construction, and operations.

Solutions

Fuse develops unique solutions for complex projects, combining both technical and financial project drivers.



TECHNICAL ADVISORY

WHO WE WORK FOR



Early-stage
Exploration
Companies



Development
Stage
Companies



Operators



Private Equity
Firms

WHAT WE'VE DONE



Commodity & industry analysis
Murchison Minerals



Technical due-diligence
Summa Silver



Dynamic Financial Model
Fireweed Metals



Permitting Technical Support
Falkirk Environmental Consultants



Integrated Permitting &
Project Development Strategy
NexGen Energy



Technical due diligence
Beedie Capital



Third-party review
GMV Minerals



Tailings capital budget review
Imperial Metals



Third-party waste dump review
Victoria Gold





PROJECT DEVELOPMENT

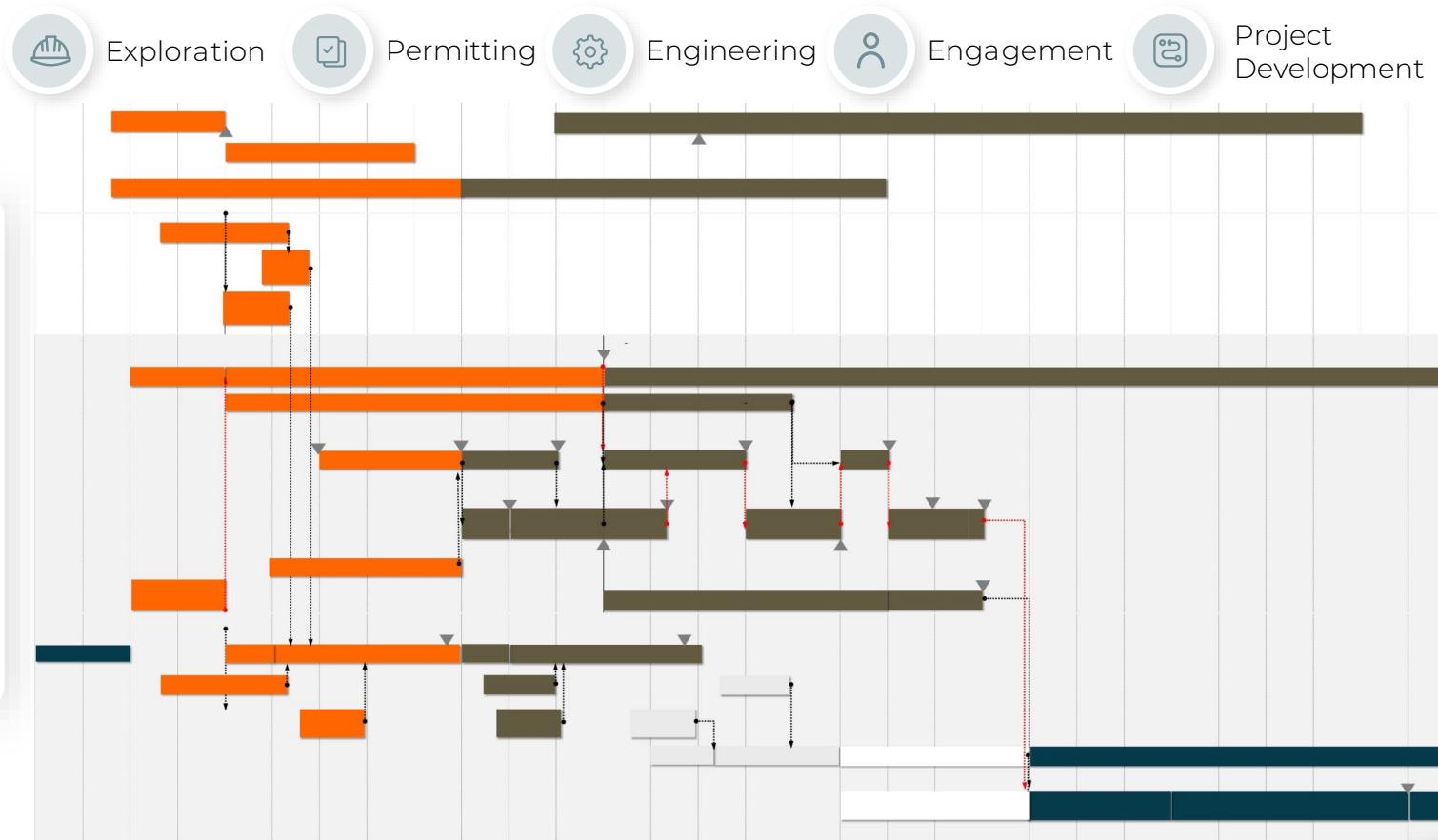
PATHWAY

We manage projects in **all stages** of the mining life-cycle. Our expertise includes developing a wholistic project development strategy.

This generally includes:

- Mapping out the project components and key constraints
- Developing a detailed understanding of the interdependencies between various workstreams
- Identification of the critical path
- Communication of Key Milestones and/or Stage Gates

Fuse leverages the teams diverse experience to effectively manage complex projects through the removal of the functional silos between:





FUSE ADVISORS

CONTACT US

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